Case Study: MARTIGNETTI COMPANIES

Diver® Platform Provides a Single Source of Truth That Drives Growth
Quick Facts:
Organization: Martignetti Companies
Industry: Wine and Spirits
Distribution Size: 7th largest W&S distributor in US
Established: 1908
Headquarters: Norwood, MA
Employees: 1,200
Website: www.martignetti.com
Solution: Diver Platform

Company Description:
Established in 1908, Martignetti Companies has grown to become the leading distributor of wine and spirits in New England and the 7th largest in the country. The family-owned company currently maintains sales operations in MA, RI, NH, VT and ME.

As Martignetti Companies has grown to become the 7th largest distributor of wine and spirits in the United States, they have rolled out Dimensional Insight®'s flagship product, Diver Platform (Diver), to all of their divisions and regional distributing companies. What began as a sales analysis tool has become Martignetti’s enterprise-wide business intelligence solution. Diver provides a single source for all operations and sales information; an application deeply embedded in the culture of the company.

A 360-DEGREE VIEW OF THE BUSINESS.
As the single source of truth, Diver is deployed throughout the entire company. The General Ledger, Accounts Receivable, and Inventory Management systems as well as Sales data and TDLinx® data (purchased from The Nielsen Company) are centralized in Diver. Every functional department of Martignetti utilizes Diver: Sales, Finance, Warehousing, Purchasing, Credit, and Customer Service. They effectively manage sales, operations, profits, inventory, and receivables down to the lowest level of detail. Also, Martignetti’s suppliers are provided with secure access to relevant data in Diver, providing downstream visibility.

Although it is difficult to attribute specific sales growth to Diver, Peter Colettis, EVP of Sales Operations and Marketing, estimates 2-5% of Martignetti’s growth has been due to effectively utilizing Diver’s reports and analytics throughout the organization.

Company-wide reports are designed by Diver administrators providing role-based, consistent views of performance data used as a basis for decisions throughout Martignetti. Reports are also created by end users enabling vice presidents, managers, sales reps, and associates to design reports to meet their individual or departmental needs. Diver eliminated all information silos and the prior disconnect across departments. Managers throughout the organization maintain a 360-degree view of the business and base their analyses and decisions on up-to-date, accurate data found in a single application. Diver provides a centralized view of the data upon which the business is run and creates valuable time and cost savings for Martignetti.

CAPITALIZE ON OPPORTUNITIES.
Martignetti tracks the sales and inventory movement of over 15,000 SKUs. With up-to-date information in the hands of the sales reps, the sales team maintains a better understanding of how and where each product is selling. By analyzing performance metrics in Diver, they monitor product and geographic trends, compare actual performance to goals, and identify retailers with low re-order or high refusal rates to uncover opportunities to increase sales and improve service levels at the point of sale.

“The number one benefit to utilizing Diver is that it helps us increase our sales. It’s as simple as that.”
Peter Colettis, EVP, Sales Operations & Marketing
**Challenge**
- Build connections between Sales, Operations, and Finance by breaking down the silos of information across the company
- Create a single source of truth from multiple data systems

**Solution**
- Provide a 360-degree view of the business
- Enable self-service reporting and analysis by all departments

**Results**
- Discover opportunities through insight into the sales process and customer behavior
- Increase sales by developing better ways to sell
- Save costs by reorganizing sales territories
- Improve customer relations
- Enhance communication throughout the company with a single source of the truth
- Launch products more effectively

With rapid insight into the purchasing behavior of their customers, Martignetti's knowledgeable sales team helps retailers understand their own businesses and builds strong customer relationships. A sales rep compares Martignetti product sales in a certain account to sales in the surrounding area to assist retailers with their ordering decisions. TDLinx data is integrated in Diver, providing a market view of category sales. By sharing this sales and market data with the retailer, Martignetti gives the retailer a powerful view of its share of the market. If the retailer sees certain brands performing better in a neighboring town, he may recognize a missed opportunity and increase his order. These insights, when acted upon, have a very positive effect on the retailer's business, their relationship with Martignetti, and Martignetti's revenues.

**INCREASE SALES WITH BETTER TERRITORY & BRAND MANAGEMENT.**

As markets continue to grow and change, Martignetti enlists Diver's mapping function to analyze and reorganize sales territories. By designing new boundaries when necessary, Martignetti eliminates excess driving time and its associated costs. This reorganization converts drive time to sales time, resulting in sales gains.

Also using the mapping function, single malt scotch sales, for example, can be evaluated by state. This category view is quickly adjusted in Diver to isolate a certain brand of single malt scotch and to view its state-wide sales. If there are specific geographic areas where the brand is not performing in line with total single malt scotch sales, a Diver user drills down further to see where changes can be made to increase sales. This approach enables Martignetti to discover opportunities to increase sales at the brand and SKU level. In a business with 15,000 SKUs, Diver empowers Martignetti to quickly and easily analyze the business from a variety of perspectives, including down to the most granular level of detail.

Diver also gives Martignetti the strategic advantage of easy, rapid access to brand performance history during new product planning and launch. The ability to design launch plans based upon accurate sales and operations data that reflect historical brand sales, performance of similar products, and a relevant baseline has translated into numerous successful new product launches for Martignetti.
About Dimensional Insight

Dimensional Insight® is a leading provider of analytics, data management, and performance management solutions, offering a complete portfolio of capabilities ranging from data integration and modeling to sophisticated reporting, analytics, and dashboards. Founded in 1989, Dimensional Insight has thousands of customer organizations worldwide. Dimensional Insight consistently ranks as a top performing analytics organization by customers and industry analysts in its core market segments including healthcare, manufacturing, and beverage alcohol. For more information, please visit https://www.dims.com/.